ABC
2025
HEALTH
AND SAFETY
PERFORMANCE
REPORT

# MEASURE. STRENGTHEN. BUILD.





# ABC 2025 HEALTH AND SAFETY PERFORMANCE REPORT

UNDERSTANDING THE IMPACT OF DEPLOYING ABC'S STEP® HEALTH AND SAFETY MANAGEMENT SYSTEM ON OVERALL SAFETY PERFORMANCE

ABC engaged RSM, an independent third party and leading U.S. provider of audit, tax and consulting services, to recalculate ABC's calculations and check formulas used against published formula definitions. The 2024 STEP self-assessment data from ABC members was used to calculate the numbers reflected in the ABC 2025 Health and Safety Performance Report.

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#### Disclaimer:

The information in this report is for reference purposes only and reflects data submitted by ABC member companies during the 2024 STEP term, Jan. 15-Dec. 15, 2024. Any unauthorized use or distribution of this information without the express written consent of Associated Builders and Contractors Inc. (440 First St. NW, Suite 200, Washington, DC 20001) is strictly prohibited.

### **ABC Has 67 Chapters Nationwide**



Celebrating its 75th anniversary in 2025, Associated Builders and Contractors is a national construction industry trade association established in 1950 with 67 chapters and more than 23,000 members. Founded on the merit shop philosophy, ABC helps members develop people, win work and deliver that work safely, ethically and profitably for the betterment of the communities in which ABC and its members work.

Visit us at abc.org.

# You Can Achieve Industry-Leading Health and Safety. Start Today.

Executing on your commitment to industry-leading health and safety takes fortitude and effort, as it is fraught with leadership challenges. During this journey, leaders eventually ask themselves and their employees such questions as:

- Do we truly believe that all incidents are preventable?
- Are we unwilling to compromise someone's health and safety for profit, productivity, schedule or any other priority?

ABC provides the industry with four tools that help create the conditions for everyone to complete their work without incident and go home safe and healthy every day.

- ABC's STEP is an industry-leading health and safety management system improved annually by the ABC National Health and Safety Committee.
- The annual ABC Health and Safety Performance Report analyzes the cause-and-effect relationship between best-in-class processes and incident prevention.
- 3 ABC's Health and Safety Leadership Forum helps construction companies lay out a multiyear plan to achieve industry-leading safety results.
- 4 A suite of best practices and model policy supported by classroom and virtual education is delivered at national events and throughout our 67 chapters across the United States.







choose to commit, and if we choose to transform, together we will create the conditions for all to do their work without incident and go home safe and healthy every day.

These tools provide leaders with a roadmap to win and deliver their work without incident:

Leadership commitment to an organization that creates the conditions for all to do their work without incident.

**Cultural transformation** into a company where every employee believes all incidents are preventable.

Deployment of an industryleading safety management system throughout the organization with the desire to achieve best-in-class results. Industry-leading results delivered using leading and trailing indicators to share successes and lessons learned with all employees.

I am confident the ABC 2025 Health and Safety Performance Report will help you on your journey. Please feel free to share the report widely with your teammates, specialty contractors, clients and competitors.

If we choose to lead, if we choose to commit and if we choose to transform, together we will create the conditions for all to do their work without incident and go home safe and healthy every day.

Michael Bellaman
President and CEO
Associated Builders and Contractors

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# Introduction

Every company that works in construction wants to send its workers home in the same condition in which they arrived—if not even better—after an active day of work that stimulates the mind and body. Established in 1989, STEP is a proven system that provides the framework to measure, strengthen and build industry-leading safety programs that enable top-performing ABC members to achieve incident rates nearly six times safer than the U.S. Bureau of Labor Statistics construction industry average.

Until now, relatively few studies have been conducted on the correlation between the use of measures companies can take to keep workers safe on jobsites—leading indicators—and the number of incidents, accidents and injuries that occur—trailing indicators. The empirical evidence did not exist.

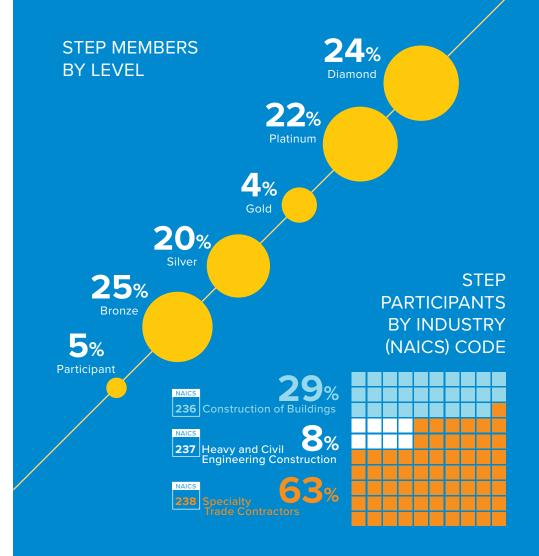
Associated Builders and Contractors created the Health and Safety Performance Report to address this issue.

The charts and summaries within this report present the clearest picture to date of the remarkable impact that leading indicator use has on a company's safety performance: fewer disrupted or lost lives and a safer jobsite regardless of company size. In fact, companies that engage in leading indicator use are, statistically, considerably safer than their peers.

Leading indicator programs work to improve safety performance.

# Methodology

The ABC 2025 Health and Safety Performance Report is based on submissions of unique company data gathered from members that deployed STEP in 2024. ABC collects each company's trailing indicator data as reported on its annual Occupational Safety and Health Administration Form 300A ("Summary of Work-Related Injuries and Illnesses") and its STEP self-assessment of leading indicator practices. Each of the data points collected is sorted using statistically valid methodology developed by the U.S. Bureau of Labor Statistics for its annual Occupational Injuries and Illnesses Survey and then combined to produce analyses of STEP member performance against BLS industry average incident rates.



# ABC TOP-PERFORMING MEMBERS ARE NEARLY 7 TIMES SAFER THAN THE CONSTRUCTION INDUSTRY AVERAGE



Total Recordable Incident Rates: STEP vs. the U.S. Bureau of Labor Statistics Industry Average

# What If Your Company Could Be Nearly 7 Times Safer Than the Industry Average?

And you could reduce your Total Recordable Incident Rate by 85%?

It's more than possible. It's doable.

The ABC 2025 Health and Safety Performance Report is not a research project or an academic study. Since 2018, it has captured the results of ABC STEP member companies performing real work on real projects. ABC is building on the analysis of more than 1 billion hours of work in 2024 to identify what comprises an industry-leading health and safety program.

# Measuring Health and Safety Performance

The construction industry has long evaluated health and safety performance based on trailing indicators—statistics that measure performance based on past incidents or conditions. These statistics judge companies not on the steps taken to prevent jobsite injuries and fatalities, but rather on the number of past safety failures. Trailing indicators only tell part of the story.

Health and safety performance isn't reflected in what you did. It's reflected in what you're doing.

# TRAILING INDICATORS: OUTPUTS AND RESULTS







An average of three people are fatally injured in the construction industry every workday.

# LEADING INDICATOR IMPLEMENTATION



TRAILING INDICATOR PERFORMANCE

GOAL: Determine the correlation between **leading** indicator implementation and **trailing** indicator performance.

# What's Behind Industry-Leading Health and Safety Performance?

Innovative thinking from contractors, the owner/user community and insurers puts leading indicators under the microscope.

ABC has studied how to improve safety through STEP since 1989.

The 2024 STEP self-assessment is comprised of key components—leading indicators that are proven to improve health and safety performance and the criteria that indicate best practices. Members that deploy STEP score their level of achievement for each component on a weighted scale of 0 points (low score) up to 12 points (high score). Companies receive a recognition level of Diamond, Platinum, Gold, Silver, Bronze or Participant based on their score.

ABC quantified the positive impact of proactive injury and hazard elimination tools on the jobsite using data gathered from STEP participants in construction, heavy construction, civil engineering and specialty trades. Analyzing aggregated data allows ABC to determine how measures taken to prevent incidents actually improve trailing indicator performance.

Key components of an industry-leading safety program.



The ABC Health and Safety Alliance—a prestigious mark of excellence—features members who actively participate in the ABC STEP Health and Safety Management System annually, demonstrate a long-term commitment to health and safety and uphold health and safety as a core company value. Under the ABC Health and Safety Alliance are all of ABC's health and safety programs including STEP, the National Health and Safety Excellence Awards, ABC's Total Human Health initiative and the ABC Health and Safety Leadership Forum.



The STEP Health and Safety Management System provides a time-tested framework to measure, strengthen and build an industry-leading health and safety culture.



Total human health elevates mental health and wellness to the same level of importance as physical safety.



The premier event for visionary C-suite leaders dedicated to transforming their organization's health and safety culture. Designed for forward-thinking executives, this forum enhances your leadership skills, improves your workplace and creates a sustainable, thriving and resilient organization.



Honor members that exhibit a continued commitment to jobsite health and safety and whose health and safety performance and programs are judged to be exemplary by the ABC National Health and Safety Committee. Awards are based on data submitted via the STEP self-assessment, essay questions and video interviews with company presidents/CEOs/principals about their corporate health and safety culture.

Physical wellness promotes proper care of our bodies for optimal health and functioning. Mental health refers to the cognitive aspect of health.

**Intellectual wellness** is when you recognize your unique talents.

Financial wellness is a feeling of satisfaction about your financial situation.

Occupational wellness is a sense of satisfaction with your choice of work.

Body Mind
Heart
Soul

**Emotional wellness** is an ability to cope effectively with life and build satisfying relationships with others.

**Social wellness** is a sense of connectedness and belonging.

**Spiritual wellness** is related to your values and beliefs that help you find meaning and purpose in your life.



ABC added **total human health** as a key component of an effective safety program. Total human health raises the bar for keeping workers safe to acknowledge and address thoughts and preoccupying concerns that everyone experiences in daily life, incorporating:

- A whole-person approach to engage a person's body, mind, heart and soul.
- Psychological safety that is respectful of the entire workforce.
- Acknowledgement of the risk of distraction and impairment and responding with appropriate care.



ABC's total wellness partners offer members three programs that further the goals of total human health.





### **Corporate Chaplains of America/LEAPCare**

Employees of ABC members receive 24/7/365 care for permission-based help in daily life matters and times of crisis.



### Blue-U

Blue-U offers everything you need to help secure your employees and company from dangerous threats at work.



#### **Tuned**

Tuned is the only comprehensive, virtual hearing benefit available for employees.

# **ABC Promotes Mental Well-Being**

Since 2022, ABC has delivered suicide prevention and awareness education at 47 chapters, training more than 3,000 industry professionals, and hosted free weekly webinars during Suicide Prevention Month in September. The training program helps construction workers understand how to prevent suicide by creating a forum for dialogue and critical thinking about workplace mental health challenges—and developing help-seeking and help-giving skills. ABC counts 78 Mental Health Champions nationwide.

ABC is a founding member of the Construction Industry Alliance for Suicide Prevention.



abc.org/totalhumanhealth

# STEP Improves Health and Safety



STEP is a health and safety management system. Participating ABC member firms measured their health and safety processes and policies on key components in 2024 through a detailed self-assessment with the goal of implementing or enhancing safety programs that reduce jobsite incident rates. Applying industry-leading processes dramatically improves health and safety performance among participants, regardless of company size or type of work.



BY ALIGNOPS

"At SafetyReports, our mission is grounded in supporting the people who build our world. As a trusted safety partner to the construction industry, we're committed to delivering tools that don't just check boxes—but truly empower safety leaders in the field. From mobile inspections to real-time analytics, every feature we develop is designed to make jobsites safer, compliance easier and teams more confident that they'll go home safe at the end of every day."

### I.alignops.com/safety-resources

—Christi Fabela Director of Product Optimization SafetyReports by AlignOps

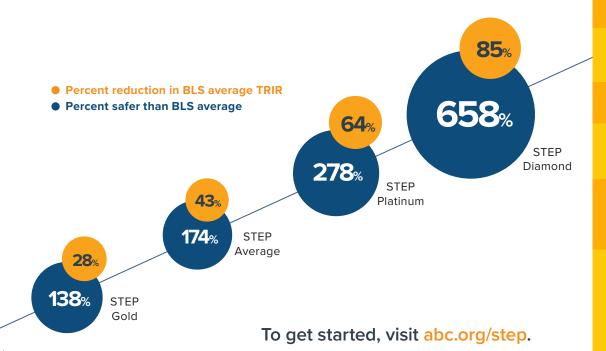


## **Get Into STEP**

Analyze your safety and loss program

Learn the best practices that reduce TRIR, DART and EMR Benchmark your safety record against similar companies and industry averages

Measure improvement from year to year Show your safety commitment to potential clients and insurers



STEP ACHIEVEMENT **IFVFIS** TRIR at or below 50% of the BLS NAICS code average in each of the previous three data years TRIR at or below 25% of the BLS NAICS code average for the data year TRIR at or below BLS NAICS code average for the data year No lives lost or catastrophic incidents companywide during the application year No lives lost or catastrophic incidents, companywide, during the previous three years resulting in an OSHA citation Minimum key components score

# **INDUSTRY-LEADING RESULTS**



Industry-Leading Health and Safety System Process Introduced and Deployed

Cultural Transformation and Commitment to Industry-Leading Health and Safety

Leadership Commitment to Industry-Leading Health and Safety





# The Road Map to Industry-Leading Health and Safety

**LEADERSHIP** is the courage to be out front, challenge the status quo and create a **CULTURE** that is passionate in its belief that all incidents are preventable—a culture where health and safety are considered a moral obligation, not just for leaders, but for all employees. A culture of health and safety cannot exist without leaders taking a stand that includes an unwillingness to compromise health and safety and modeling this belief in every action. PROCESS is the intentional, systematic implementation of a health and safety management system that enables a firm to initiate and sustain their journey to industryleading health and safety. **RESULTS** are the tangible benefits that arise from the consistent implementation of the preceding components.

The Foundations of Industry-Leading Health and Safety

The top-performing STEP members implement these best practices as part of an industry-leading health and safety management system.

NEW HIRE
HEALTH
AND SAFETY
ORIENTATION

SUBSTANCE ABUSE PREVENTION PROGRAMS

FREQUENCY OF TOOLBOX TALKS

TOP
MANAGEMENT
ENGAGEMENT

LEADING INDICATORS

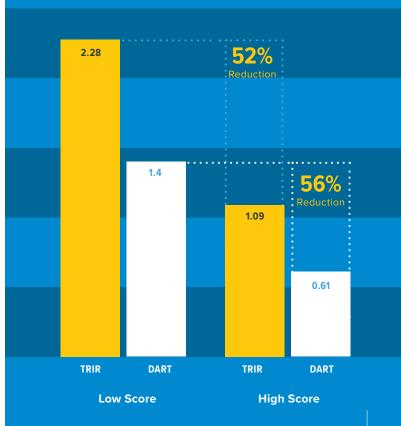
#### **BEST PRACTICES**

# **New Hire Health and Safety Orientation**

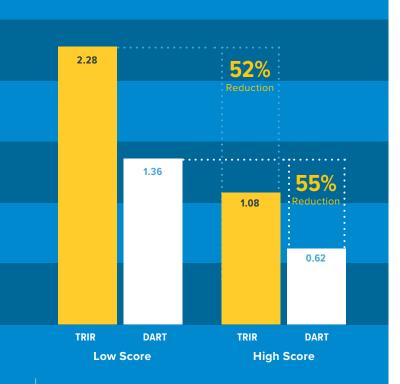
Companies that conduct an in-depth indoctrination of new employees into the health and safety culture, systems and processes based on a documented orientation process experience a 52% reduction in TRIR and a 56% reduction in DART compared to companies that limit their orientations to basic safety and health compliance topics. The CEO or senior leadership delivers that introduction to the company's health and safety culture and core values, including:



# NEW HIRE SAFETY ORIENTATION: LOW SCORE VS. HIGH SCORE



# SUBSTANCE ABUSE PREVENTION PROGRAMS: LOW SCORE VS. HIGH SCORE



#### **BEST PRACTICES**

# **Substance Abuse Prevention Programs**

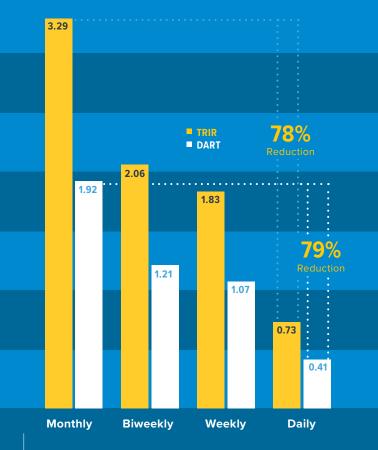
One-third of all incidents on construction jobsites are drug- or alcohol-related. Robust substance abuse prevention programs/ policies with provisions for drug and alcohol testing where permitted lead to a 52% reduction in TRIR and a 55% reduction in DART rates. Plus, substance abuse testing can be an effective method of incident prevention if used properly.



ABC is an active member of the Construction Coalition for a Drug- and Alcohol-Free Workplace. Signing the pledge is a STEP requirement. Take the pledge at drugfreeconstruction.org.



### FREQUENCY OF TOOLBOX TALKS



#### **BEST PRACTICES**

# Frequency of Toolbox Talks

Monthly toolbox talks were once the standard, but in recent years, the best practice has shifted to daily sessions that feel more like a continuing conversation than training. Companies that hold toolbox talks daily experience a 78% reduction in TRIR and a 79% reduction in DART rates compared to those that host them monthly.

#### **BEST PRACTICES**

# **Top Management Engagement Matters**

Employer involvement at the highest level of company management produces a 49% reduction in TRIR and a 52% reduction in DART rates. In high-scoring ABC STEP member firms, the owner/CEO:

Is a direct and active participant in the health and safety program

Solicits feedback on the health and safety program and seeks ways to improve it Instills personal accountability for health and safety throughout the company

Commits
resources—money,
time, personnel,
equipment,
supplies, etc.

Tracks and annually reviews health and safety goals and objectives

Integrates health and safety into performance appraisals and other company operations

# TOP MANAGEMENT ENGAGEMENT: LOW SCORE VS. HIGH SCORE



#### **BEST PRACTICES**

# **Leading Indicators**

Tracking and reviewing activities carried out to prevent and control injury, such as safety training, new hire safety orientation and behavior-based safety observations, leads to a 59% reduction in TRIR and a 60% reduction in DART rates.



# LEADING INDICATORS: LOW SCORE VS. HIGH SCORE



TOOLBOX TALKS USE OF PERSONAL PROTECTIVE EQUIPMENT

PLANNING FOR PROJECT HEALTH AND SAFETY

HEALTH
AND SAFETY
PROGRAM
PERFORMANCE
REVIEW

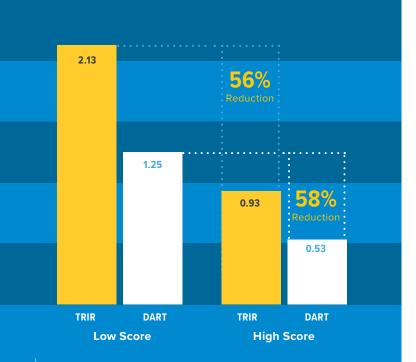
TASK-SPECIFIC
HEALTH AND
SAFETY PROCESS

# **5 Core Leading Indicators**

A leading indicator is a system or process used to identify hazards and eliminate or minimize the condition to prevent injury.

This report focuses on five core leading indicators that have the most dramatic impact on heath and safety performance.

# TOOLBOX TALKS: LOW SCORE VS. HIGH SCORE



### **BEST PRACTICES**



# **Toolbox Talks**

Toolbox talks are short, focused discussions conducted on the jobsite to raise awareness about specific safety issues. By creating space for open dialogue and real-time learning, toolbox talks empower workers to recognize hazards, take ownership of safety practices and contribute to a more accountable, injury-free work environment. Companies that follow best practices for toolbox talks experience an average reduction in TRIR by 56% and DART rate by 58%.

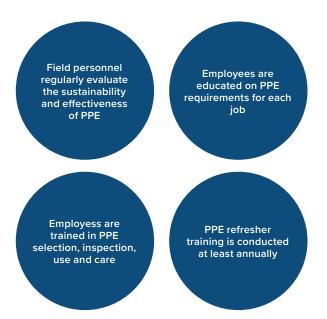




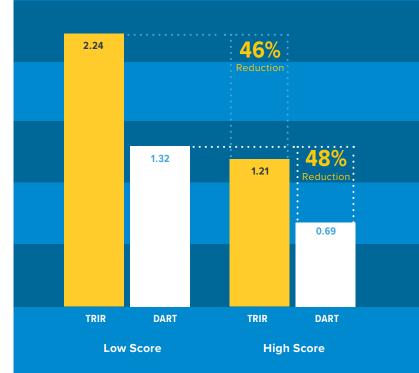
#### **CORE LEADING INDICATORS**

# **Use of Personal Protective Equipment**

Having a written PPE policy that is consistently and universally enforced, conducting an annual needs assessment and continually investing in new equipment leads to a 46% reduction in TRIR and a 48% reduction in DART rates.



# PERSONAL PROTECTIVE EQUIPMENT (PPE): LOW SCORE VS. HIGH SCORE



# PLANNING FOR PROJECT HEALTH AND SAFETY: LOW SCORE VS. HIGH SCORE





#### CORE LEADING INDICATORS

# **Planning for Project Health and Safety**

Educating project supervisors and other key personnel in pre-planning for project safety reduces TRIR and DART rates by 55%.





**CORE LEADING INDICATORS** 

# Health and Safety Program Performance Review

A biannual review of health and safety program performance by executive leadership that evaluates whether the program is producing expected results and identifies opportunities for improvement leads to a 54% reduction in TRIR and 57% reduction in DART rates:

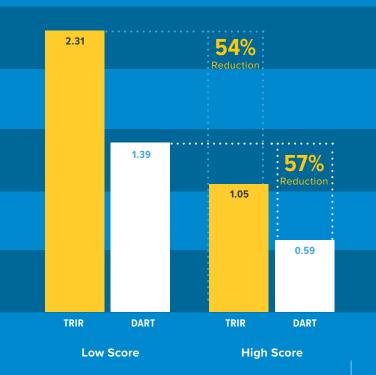
Safety performance is measured against defined criteria (incident rates, survey results, etc.)

Opportunities for improvement are identified performance evaluations

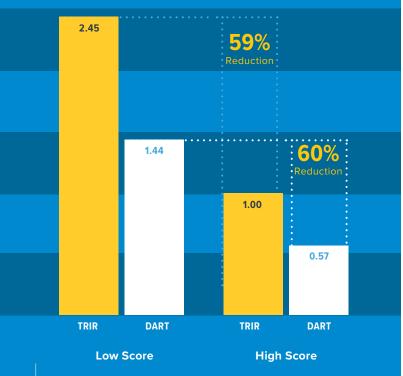
Results and expectations are discussed with safety staff and supervisors

Find the safety app that is right for your team at abc.org/techmarketplace.

# HEALTH AND SAFETY PROGRAM PERFORMANCE REVIEW: LOW SCORE VS. HIGH SCORE



# TASK-SPECIFIC HEALTH AND SAFETY PROCESS: LOW SCORE VS. HIGH SCORE





### **CORE LEADING INDICATORS**

# **Task-Specific Health and Safety Process**

Establishing a process to define the scope of work, analyze hazards, develop and implement hazard control methods, perform the work within established controls, as well as provide feedback and continuous improvement, leads to a 59% reduction in TRIR and a 60% reduction in DART rates.



TRACKING
LEADING AND
LAGGING
INDICATORS
USING
TECHNOLOGY

ARTIFICIAL INTELLIGENCE

VIRTUAL REALITY FOR SAFETY TRAINING

# Technology Impacting Health and Safety Programs

The integration of safety technologies in construction has transformed safety management programs, prioritizing worker well-being through innovation and data-driven insights. Safety technology is reshaping the industry's standards for operational excellence.

# TRACKING LEADING AND LAGGING INDICATORS USING TECHNOLOGY



### SAFETY TECHNOLOGY TRENDS

# Tracking Leading and Lagging Indicators Using Technology

Tracking both leading and lagging indicators produces a 62% reduction in TRIR and a 65% reduction in DART rates compared to those not tracking.



Note: Similar language pertaining to leading indicators only is found on page 20.

#### SAFETY TECHNOLOGY TRENDS

# **Artificial Intelligence**

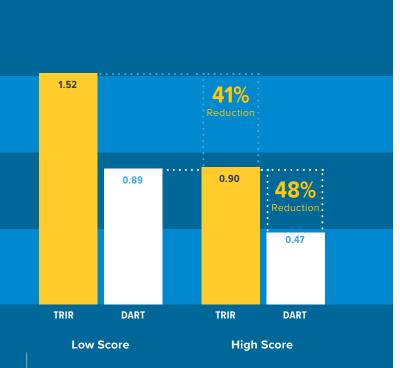
Contractor members planning to deploy AI in their health and safety programs experience an average reduction of 35% in TRIR and 40% in DART rates. Data reflects companies planning to deploy artificial intelligence in their health and safety programs within the next year.

Enhancing real-time monitoring through tools like computer vision can improve hazard detection and response times on jobsites. Al can personalize safety training by analyzing individual worker behavior and tailoring content to address specific risks.

### ARTIFICIAL INTELLIGENCE



# VIRTUAL REALITY FOR SAFETY TRAINING



### SAFETY TECHNOLOGY TRENDS

# **Virtual Reality for Safety Training**

Contractor members planning to deploy VR in their health and safety training program experience an average 41% reduction in TRIR and a 48% reduction in DART rates. Data reflects companies planning to deploy virtual reality in their health and safety training program.

VR can add value
to a health and safety
training program by
immersing workers in
realistic, high-risk scenarios
without actual danger,
enhancing learning and
retention.

VR can also allow trainees to improve reactions to hazards in a controlled environment while boosting confidence and preparedness on a real-world jobsite.

# BENCHMARKING STEP MEMBER SAFETY PERFORMANCE, 2007-2024



Total Recordable Incident Rates: STEP vs. the U.S. Bureau of Labor Statistics Construction Industry Average

### ABC STEP DIAMOND MEMBERS

3S Team, LLC A M King

A.J. Trunzo, Inc.

A.R. Marani, Inc.

AB Contracting, LLC

ACM Services, Inc.

Acousti Engineering •

Action Concrete Cutting, LLC

Active Environmental Technologies, Inc.

**Activu Corporation** 

Adolfson & Peterson, Inc.

Advance Builders Inc.

Advanced Electronic Solutions, Inc.

Advanced Millwork, Inc.

AEC Site Solutions
AECOM Hunt

AFP Systems, Inc.

Aggregate Technologies Inc.

Air Dynamics HVAC

AJ Flooring

Al J. Mueller Construction Co.

Alarm & Communication Technologies, Inc.

Albu & Associates, Inc.

Allan Myers

Alliance Electric, Inc.

Alliance Electrical Contractors, Inc.

Alliance Industrial Group, LLC

Alloy Construction Service, Inc.

Alston Construction Co Inc

**ALU Tech LLC** 

American Fire Systems, Inc. American Structural Concrete

AnchorBuilt, Inc.

AnderCorp

Annapolis Exteriors, Inc.

Anthony Excavating & Demolition, Inc. Apache Electrical Contractors, Inc.

Apache Electrical Contractors, Inc Apache Industrial Services •

APC Construction, LLC

Aram Electric, Inc. Arboreal Edge LLC

Arcosa Stabilized & Recycling

Ardent Services, LLC

Aresh Construction Corp.

Arkel Constructors, Inc. ASCO Power Technologies, L.P.

Asset Contracting LLC

AST Formliners LLC

Atlantic Air Enterprises Inc.

Atlantic Constructors, Inc.

Atlas Demolition

**Atlas Electrical Construction** 

ATT Sports Inc.

Austin Commercial, LP Austin Industrial, Inc.

AXIOS Industrial Group 
Axthelm Construction, Inc.

Azevedo Plumbing

Baker Concrete Construction, Inc. •

Baker Gulf Coast Industrial

BakerTriangle Balancing Service Co.

Balfour Beatty •

**Bancroft Construction Company** 

Bar-A Construction, Inc.

Barriere Construction, A CRH Company

Batten | Shaw Construction

Bauer Design Build, LLC

Bayou City Industrial Contractors, Ltd

Bayside Fire •

Bazon-Cox & Associates, Inc.
Bear General Contractors

Beard Construction Group, LLC

Bell Enterprises Maintenance Service

Bengal Crane & Rigging 
BETCO Scaffolds

Betts Environmental Services Corp. Biggs Construction Co., Inc.

Bildisco MFG Inc.

**BL** Harbert International

**Black Construction Corporation** 

Blackline •

**Bladholm Construction** 

**BLOCK Companies, LLC** 

Blue Cord Design & Construction, LLC

Blue Mountain Mechanical, Inc.

Bluewater Constructors, Inc.

**Bobbitt Construction** 

Boh Bros. Construction Co., LLC

Bordeaux Construction Company, Inc. Bowdoin Construction Corporation

Brasmerica Construction, LLC

Brawco, Inc.

BRCO Constructors, Inc.

Brennan Construction of MN, Inc.

Breslin Contracting, Inc.

Brewer Construction Services, LLC

BrightFields, Inc.

BrightView Landscape Development, Inc.

Brindley Construction, LLC Broad Construction, Inc.

Bronco Industrial Services, LLC •

Brothers Mechanical, Inc.

Brown & Root Industrial Services, LLC

Brown's Construction Service, Inc.

Bryan Builders, LLC Brycon Corporation

Bryson Constructors, Inc.

**Building Construction Associates, Inc.** 

Burns & McDonnell

Burrow Global Services, LLC •

Butler-Cohen LLC BW Kennedy & Co., LLC

C. Raymond Davis & Sons, Inc. C.C. Owen Tile Company, Inc.

C3 Construction Services, LLC
Caddell Construction Co. (DE), LLC

Cadence McShane Construction Co. LLC

Cajun Industries, LLC Calray Electric, Inc.

Camarata Masonry Systems, LTD
Cannon Government Solutions, LLC

Capela Construction Inc.

Capital Interior Contractors, Inc.

Carden Co., Inc. •
Carlton Construction

Carr's Construction Service, Inc.

Carter Group, LLC

Casey Construction Group, LLC

Catalyst Construction Services LLC •

CBG Building Company

CCC Group, Inc.

**CD Barnes Construction** 

Cedar Lane, LLC •

Cely Construction Co. Central Builders, Inc.

Central Concrete Products

Central Florida Waterproofing, Inc.

Central Indiana Insulation LLC

Centrica Business Solutions
CF Evans Construction

Challenger Fence Inc
Challenger Sheet Metal

Chamberlin Roofing & Waterproofing

Charleys Painting, LLC •

Chemex Global, Inc.
Childers Roofing and Sheetmetal

Chris Woods Construction Co Inc

CIANBRO
Civil Werx
CK Commercial
Clutch Concrete LLC

CMC, Inc.

CMS Corporation

CNC Glass & Storefronts, LLC

Coastal Construction of Tampa, LLC •

Coates Electrical & Instrumentation Inc.
Codaray Construction, LLC 
Colburn Electric
Coletta Contracting Co., Inc.
Collins Plumbing, Inc

ColonialWebb Contractors
Comfort Systems of Virginia, Inc.
Comfort Systems USA Southeast
Comfort Systems USA-Mid South
Commercial Millworks Inc.

Competitive Edge Partners & Consulting, LLC

Conductor Power, LLC
Connor Construction, LLC
Constructable

Contech Control Services
Contractor Service & Fabrication

Cook Brothers, Inc.

Cornell Plumbing & Heating, Inc.

Corrpro Companies, Inc.
Corvus Construction
County Group Companies

CP Rankin, Inc., Roof Management &

Contracting
Craig & Heidt, Inc. 
Crain Group, L.L.C.

Crescent Communities Construction, LLC

Crisafulli Mechanical LLC
Crossland Construction Co., Inc.
Crossroads Mechanical, Inc.
CRRizzo Construction LLC

CSM Group

Cubic Wall Systems, Inc.
Current Electrical Contracting
CW & Sons Infrastructure, Inc.
D & F Window and Door LLC

D & E WINDOW and Door,
D & K Flectric Inc

D. Wilson Construction Company

D.L. Payne Inc.
D.R.B. Electric. Inc.

D'Avellino Construction, Inc.

Dacon Corporation
DarkHorse Industries, LLC

DAVCON, Inc.

DaVeer Electrical & Mechanical Contracting,

Inc.

Davis Mechanical Systems •

Dawn Incorporated DC Energy, Inc. DC Solar, Inc.

dcb Construction Company, Inc.
Dean West Construction, Inc.
Debyrons Construction Corp

DECCO, Inc.

Delmarva Veteran Builders

DeLotto

Derman Associates

DIA General Construction, Inc
Diamond Care Core Drilling, LLC
Diamond Concrete Sawing 
DiMarco Constructors, LLC
DiMeglio Construction Co., Inc.
Diversified Power Corporation

DLS, LLC

Doggett Machinery Services Domack Restoration, LLC

DonahueFavret Contractors, Incorporated Dooleymack Constructors of GA, Inc.
DooleyMack Constructors of SC. LLC

DRP Builders, Inc.
DS Constructors, LLC 
Dubak Electrical Group
Ducks Roofing Co., Inc.
Ducts Unlimited, Inc.

Dunhill Development and Construction

Dunn Services, Inc.

Durham Construction Company, Inc.

Dynamic Fan

Dynamic HVAC, LLC. 

Dynamic Site Redevelopment LLC

E. Cornell Malone Corp.

E.E. Reed Construction, L. P.

EA Services Corp

Eagle Associates of Cazenovia, LLC

Early Services, Inc.

Eastern Applicators, Inc. (DBA Safe and Sound

Poured Floors)

Eastern Coast Construction
Eastern Industrial Services, Inc.
Eastern Power Electric, LLC
EBCO General Contractor Ltd
ECI Construction Services

Ecuadesign, Corp
EDIS Company
Edwards Electric Service 11 C.

Electrical Energy Systems Corp.

Elite Climate Control
Ellison Construction ●
Ellsworth Builders, Inc.
Elmstar Electric Corporation
Emerald Standard Services, Inc.

Encon Mechanical 
ENTEK Corporation

Enterprise Commercial Paving, Inc.

**Enterprise Electrical** 

Environmental Assurance Co., Inc. •

EPI Power, LLC

Ernest. P. Breaux Electrical •

**Escon Builders** 

ESI Group USA dba ESI Constructors, Inc. Etolin Strait Development Group, LLC Excel Communications Worldwide, Inc.

EXCEL Group •
Fabricated Pipe, Inc.
Facility Services USA, LLC
Faith Technologies Incorporated
Farrell Roofing, Inc. •

Fast Track Specialties, LP Fatboy Electric, Inc

Ferraro Construction Corporation 
Fine Cut Drilling and Sawing, LCC

Finishing Touch Commercial Cleaning, LLC

First Companies, Inc.
Fisher Contracting Co.

FitzGerald & Sons Plumbing Company

Five Oak Construction

Flintco, LLC • FlorWright, Inc.

Fogel-Anderson Construction Co.

Forester Construction
Fortune-Johnson
FOS Electric, Inc.
Frampton Construction
Frank Zotynia & Son, Inc.
Franken Construction Company

Fred Adams Paving Company, Incorporated

Fredericks, Inc. Contractors
Fureigh Heavy Construction
Construction

G Technology, Inc.
G Zitone Excavating LLC

G.E. Insulation Co.

Gainesville Mechanical, Inc. Gardiner & Gardiner | BGC Garrett Contracting, LLC ● Gary R Banks Industrial Group

Gatch Electrical Contractors, Incorporated •

Gaylor Electric, Inc. •

GCCI, Inc.

Gems Environmental Management Services,

Inc.

Georgia Technology Systems 
Get Lit Electrical and Plumbing

Get Volts GF Masonry, LLC

GFP Cement Contractors LLC
GGA Construction

GGA Construction Gibbs Construction, LLC Gilbane Building Company

GLB Concrete Construction, Inc.

### STEP DIAMOND MEMBERS (cont.)

Global Ace Construction Global Construction Solutions Inc. Global Urban Enterprises LLC. **GMF Steel Group** GMI Gomez Construction Company **Gordon Construction** Gordon H. Bayer Inc. GovSolutions Inc Graham Roofing, Inc. Granite Petroleum, Inc **Grav Construction** Gravcor • Great Lakes Bay Construction Greater Georgia Concrete, LLC Greco Structures Griesenbeck Architectural Products Inc. Ground/Water Treatment & Technology, LLC GROUP Contractors, LLC • **Groveland Construction, LLC** GTFC • Guerra Bros. Plumbing, Inc. Gulfspan Industrial H&K Services Inc. H&W Nor-Cal Builders Haley-Greer, Inc. Halme Builders Inc Halvard Harbor Roofing and Waterproofing Inc. Harkins Builders, Inc. Hartlev-Waltz Construction LLC Harvey Builders Harvey Cleary Builders Haskell Hawaiian Rock Products Havnes Construction Co. Hayward Electric Company Hazmat Diagnostic LLC HB Construction

Heartland Construction Inc. Hedrick Brothers Construction Co. Inc. Helix Flectric Hendrick Construction, Incorporated Henley Construction Co., Inc. Henry Miller Mechanical Heritage Industrial Services, Inc. HESS Construction HHJ Inc High Construction Company High Country Contractors & Developers Hillard Electric HITT Contracting Inc. **HM Company LLC** Hoar Construction, LLC Holes Golden Triangle, LLC Holes Inc Holes South Texas, LLC. Howard Shockey & Sons, Inc. HR Plumbina HRIC MD. Inc. LTake It LLC IF - Pacific Inc 1&I Soft Craft Solutions IAN Construction Corporation ICON Integrated Mechanical Solutions ICS Inc ICT - Infiniti Communications Technologies IiCON Construction Colorado, LLC Imperial Flooring Systems Inc. Imperial Surveillance In-Line Architectural Glass & Metal Incorporated Independent Roofing Systems, Inc. Innovational Construction & Design, Inc. Innovative Performance Construction Co. LLC. Insulation Contractor Services Integrated Building Solutions Integrated Scaffolding Concepts, LLC

Integrated Security Systems, Inc.

Intercontinental Construction Contracting, Inc. International Cooling Tower USA, Inc. Interstate Electrical Contractors, Inc. Ironsmith Fire LLC ISC Constructors, LLC ISG (Infrastructure Solutions Group) ISO Services Ivev Mechanical – IMC Fab J & J Fire Protection Company, Inc. J and D Trucking, Inc. J Feldkamp Design Build J W Elmer Construction Company J. C. Driskill, Inc. J. D. James, Inc. D/B/A Nature Bridges J. Vinton Schafer, A Quandel Company J. J. Hauser & Sons J.J. Sinisi Inc. J.R. Contracting & Environmental Consulting. Inc. J.S. Gorav. Inc. J.W. & Sons. Inc. James A. Edgar Company, Inc. James B. Donaghey, Inc. JE Dunn Construction Company Jeff Luchetti Construction, Inc. Jerrell's Landscapes & Nurseries Inc. JK2 Construction JI Builders Inc. Joeris General Contractors, Ltd. Johnson Waterproofing Company Jola Site Contractors LLC Joseph J. Magnolia, Inc. Joslin Construction Texas LLC JPB Designs, Inc. JRC Mechanical, LLC JSThree LLC JT Thorpe Industrial, Inc. Juneau Construction Company JVS Industrial & Commercial Contractors, Inc. JZA Enterprises, LLC

K & T Construction Co. Inc. K.D. Steel Inc. Karsten Interior Services KBE Building Corporation KCG Industrial **Keeley Construction Group** Kelley Construction, Inc. Kenny Electric KFRCO Inc Kilgore TEC Products, Inc. Kirlin Way Mechanical Kohl Electrical Services Koontz Flectric Co. Inc. Kortman Flectric Inc. **KPost Company** Kraemer Industrial Services KT Builder Kuehl Flectric Inc. Kwest Group, LLC LaGasse Construction Inc. Lakeside Project Solutions, LLC LaRosa Building Group, LLC Larson Building, Inc. Lasco Acoustics & Drywall, Inc. Lauger Companies, Inc. LDKerns Contractors, Inc. LeChase Construction Services LLC LEMOINE Lester Contracting, Inc. LEW Site Construction LLC Limestone Building Group Lithko Contracting, LLC Lockwood Remediation Technologies LLC LoDuca Associates Inc. Longo Electrical Mechanical Inc. Lotspeich Co. of Florida, Inc. Lott Brothers Construction Company Loughridge & Company, LLC LOYAL Waterproofing Construction, Inc. LPR Construction Co

HDCC Guam 11C

Luck Brothers, Inc.
LynxSystems, LLC
Lyon Contracting, Inc.
M. Davis & Sons, Inc.
M. J. Harris Construction Services
M.C. Dean, Inc.
M.O., Inc.

M.O., Inc. 

Macallan Construction, LLC 

MacKenzie Contracting Company, LLC

Macri Associates, Inc.
Maddox Group, Inc.

Magic Touch Construction Co., Inc. Manhattan Mechanical Services, LLC

MAPP, LLC

Marcus Construction

MAREK •

Mark Cardinal Concrete Construction, Inc.

Mark Turner Construction, LLC
Marksmen General Contractors
Marquis Industrial Services Inc
Marshall Welding & Fabrication

Mason Construction LLC
Master Interiors, Inc.

Master's Plumbing, Heating & HVAC, LLC
McCarthy Building Companies, Inc.

McCartny Building Companies, Inc.
McCrory Construction, LLC

McElvany, Inc.

McFarland Construction
MDI, Inc. General Contractors

Mechanical Air Systems Company
Messer Construction Company

Metcon Incorporated
MetroPower, Inc. 

MGM Construction Group

Midstate Site Development, LLC

MIG GOV, LLC

Mike Flynn Painting Old & New, Inc. Milender White Construction Co.

Miles Roofing, Inc.
Milestone Metals

Millennium Industrial Corporation

Miller-Tippens Construction Co., LLC
Miller-Valentine Construction

Mindak Commercial Construction

MK Marlow Company, LLC MMR Constructors, Inc.

Mobil Steel International, Inc.

Modern Mechanical Systems, Inc.

Moltus Building Group Moore Industries, LLC More Consulting Corp Morris Builders, LLC Morris-Shea Bridge Co., Inc.

Moss

Mountain Restoration & Protection, Inc.

Mountain States Fence Co.
Multiservice, LLC 
Murray Construction
N8 Excavation
NATCON Group, Inc
National Coatings

National Design Build Sevices, LLC Nauset Construction Corporation

Njirich & Sons, Inc. Noble Sheet Metal Noble Texas Builders Norrell Construction, Inc.

North East Fire Protection Systems, Inc.
North Point Builders of Maryland, LLC •

Northside Steel Fabricators, LLC

Northstar CG, LP Northstar Marine Inc. NV2A Group, LLC

Nyce Construction Services
O'Malley Electric, LLC

O'Neal, Incorporated
O'Rourke Wrecking Company

O&G Rocks

Ocean Construction Services, Inc.

Ocean Drywall, Inc.

OK Construction and Contracting, LLC

Olaf Anderson Construction, Inc.

Old Dominion Abatement & Demolition, LLC •

Old Dominion Firestopping, LLC 
Old Dominion Insulation, Inc.

Omega Foundation Services
On-Line Contracting Inc.

On-Site Security LLC Osivo, Inc.

Ovation Construction Company

Oxentenko, Inc.

P & A Roofing & Sheet Metal, Inc. •

Pacific Rim Constructors, Inc. ●
Pacific West Controls, Inc.
Paradigm Mechanical Corp

Paramount Construction Group, LLC

Pat Hall Construction Inc

Patriot Construction & Industrial, LLC Paul C. Scott & Sons Plumbing, Inc. PCC Construction Components, Inc.

PCE Constructors, Inc.

PCL Industrial Construction Co.

Peak Cranes LLC •

Pennsylvania Mechanical Systems Company

(PAMSCO)

Penntex Construction Co, Inc Percopo Coatings Company, LLC Performance Contractors, Inc.

Pest Solutions, Inc.
Petrie Construction LLC
Pfister Energy, Inc ●

Phoenix HVAC
Piccirilli Mechanical Inc.

Picou Brothers Construction Co., LLC

Pinkerton & Laws

Pioneer Roofing, A Tecta America Company, LLC

Pipe and Steel Industrial Fabricators, Inc.

Pirtle Construction Company
Pivotal Construction

Polk Mechanical, LLC

Precision Striping & Sealcoating, Inc

Preferred Capitol Cleaning, LLC

Premier Construction Services LLC 

Press Mechanical Contractors, Inc.

Primoris Services Corporation - Civil Division

Proctor Mechanical 
Prodigy Builders LLC

Progressive Fence and Landscape Innovations LLC

Progressive Pipeline Management, LLC

Protective Measures Security and Fire Systems

Pyramid Electric, Inc.

QA Construction Service, Inc Quandel Enterprises, LLC ○ R & R Coatings, Inc.

R A Glancy & Sons, Inc. R J Berry Jr., Inc.

R. C. Stevens Construction Company •

R.S. Widdoes & Son, Inc. 
RA-LIN and Associates, Inc.
Racanelli Construction

Rain King, Inc.

Rak Plumbing and Heating, LLC Ralph G. Degli Obizzi & Sons RCL Construction Co., Inc.

Re-Site •

Regal Construction, LLC

Reliable Commercial Construction

RES Contractors, LLC
REW Corporation
Ribeiro Stones, LLC
Richards Corporation
RIGID Constructors, LLC
RK Industries, LLC
RMGS Enterprises Inc.

RNGD

Ro's Precise Painting, Inc.

Robert A Tucknott & Associates Inc

Robinson Construction Co.
Rogers & Willard Inc.

Rogers-O'Brien Construction Company

Roll-Lift USA

#### STEP DIAMOND MEMBERS (cont.)

Rollcon
Roy Anderson Corp
RPM Services Inc
RSH Construction, Inc.
RSI Roofing, Inc.
RUSH Construction, Inc.
S-B Construction Group LLC
S. A. Fabrication, LLC

S. B. Ballard, Inc. S. Houran USA Contractors, LLC

S.E.T. - Pacific, Inc.

S&B Engineers and Constructors, Ltd.

Sabel Mechanical, LLC Samet Corporation

Sand Valley Builders, LLC 
Sanderson Construction Co.. Inc.

SanDow Construction

Satterfield & Pontikes Construction Inc.

Savage Land Solutions
SAW Contracting, Inc. 
Saybr Contractors, Inc.
SCF General Contractors LLC

Schaefer General Contracting Services, LLC

Schaffhouser Electric Company

Schaus Mechanical, Inc.
Scheibel Construction ●
Scissor Tail Construction
Scott-Long Construction, Inc.

Scott, Murphy & Daniel SDV Construction, Inc.

Seal Rite Paving & Grading
Seufert Construction

Shawn Cole Construction, Inc.

Shawn Cole Construction, ShayCore, LLC

Siera Mechanical LLC

Sigma Marble & Granite-Florida, Inc.

SJ Carney Maintenance, LLC Skanska USA Building Inc. • SKR Construction, LLC Sky Builders USA LLC

**SLAM Construction Services** 

Slayden Plumbing & Heating, Inc.

Smith Service Corporation
Smith-Doyle Contractors Inc

Smucker Company
Sole Contracting, Inc.

SouthCon Building Group, LLC

Southern Carpet, Hardwood and Tile, Inc.

Southern Gulf Solutions LLC

Southern Underground of Louisiana

Southway Builders, Inc.

**Southwest Coating Services** 

Southwest Drywall

Southwest Electrical Contracting Services, Ltd.

SpawGlass Contractors, Inc. Specialty Plaster, LLC

Sperry & Associates, Inc. SPES Contracting LLC

SPG Construction

Spohn Ranch, Inc.

Standard Constructors, Inc. STARCON, A Cianbro Company

State Service Co., Inc. 
Stefanik Electric, LLC

Steinberger Construction, Inc.

Stellar Group, Inc.

Stewart/Perry Company, Inc., The

Straga Bros., Înc.

Straight Edge Customs
Straub Construction Co. Inc.

Straub Construction Co., Inc. 
Stutts Corporation, Inc.

Suffolk Construction Co., Inc.

Sullivan Construction, LLC
Summit Construction Co., Inc.

Summit Industrial Construction, LLC

Superior Crane Rental, Inc. •

Swinerton Syncon, LLC

TAP Industrial Services, Inc. Taurus Industrial Group Tazewell Contracting

TDIndustries, Inc.



"Fifteen years ago, our company recognized an issue with our approach to jobsite safety and decided to completely overhaul our program. We leveraged our ABC membership to the fullest, learning from our local ABC Safety Forum and applying information from the materials published by ABC. STEP served as our roadmap, with additional ABC resources providing detailed

instructions. Today, our program ensures our employees return home healthy every day and helps us secure more projects; it's also saved us over \$3.3 million in workers' compensation premiums."

—Charles E. Davis III, Vice President, Operations/Risk Management, Fly & Form Concrete Structures Inc. STEP Platinum, ABC National Health and Safety Committee Member



"STEP is vital to Ivey Mechanical Co., as it ensures our team consistently adheres to the highest safety standards. Safety improvement is a journey! Utilizing the STEP key components, we identify best practices and strengthen our efforts to protect our employees and enhance operational efficiency. Ultimately, STEP reinforces our commitment to the well-

being of our team and our ability to provide quality services safely. We are proud to be one of ABC's top safety performers!"

—Thad Harrell, Safety Director, Ivey Mechanical Co. STEP Platinum, ABC Accredited Quality Contractor and ABC Top Performer Teal Construction Company
TEI Electrical Solutions

Tellepsen

Temporary Wall Systems Meadowlands
Terminus Roofing and Restoration

Terracon

Territorial Scaffold, Inc.

Testcomm LLC

Thassian Mechanical Contracting, Inc. •

The Berg Corporation
The Brevard Company
The Brock Group ●
The Christman Company
The Collage Companies
The Gonzalez Group
The McDonnel Group, LLC
The Norwood Company
The Sandel Corporation

The Winter Construction Company Thermal Polymer Systems, LC Thermal-Tec/Michigan, Inc.

Thermaltech, Inc.
Third Coast Electric

Thomas Construction Group, LLC

Thomas Electric, Inc.
Thompson Engineering, Inc.
Three Rivers Corporation
Tic - the Industrial Company
Tidewater Builders, Inc.
Timberlake Construction

**Timberline Construction Corporation** 

Titan Mechanical

TNT Construction Group LLC

**TOLM Group** 

Tolunay-Wong Engineers 
Top Choice Construction LLC

Trades Unlimited, LLC

Treasure Fire Equipment, Inc.
Tri-County Electric Company, Inc.
Triad Electric & Controls, Inc.

TriArc Construction LLC
Triple "S" Industrial Corp.

Triple Tech Mechanical Services, LLC •

TRW Houston TST Construction TSV Painting, Inc.

Turner Construction Company
Turner Industries Group, LLC

Tusco, Inc.

UJAMAA Construction - Southeast
United Contractor Services, LLC ●
United Group Services, Inc. ●
Unity Flooring Solutions, LLC

US FUSION & Specialty Construction, LLC •

V T Construction V.J. Scozzari & Sons, Inc. Valex Builders, Inc. Vanar Construction Corp. Vannoy Construction

VCC, LLC
VCS Companies
Vector Electric Corp
Vel Construction LLC
Vertex Guam

Victoria Air Conditioning, LTD

Victory Air Services Viking Construction, Inc. Visone Construction, Inc. Visu-Sewer, Inc.

VMC Contracting, Inc.
VMG Construction, Inc.
Vortex Services, LLC
VP Peri Painting Co

**VSC Fire & Security** 

W. G. Yates & Sons Construction Company

W.M. Jordan Company
W.S. Cumby Construction
W.S. Nielsen Company, Inc.

W.T. Byler Co.

W.T. Kenney Company, Inc.

Warfeather

Watts Construction, Inc.

Wayman Fire Protection, Inc. ● Wayne's Acoustical & Drywall, Inc.

**WB** Moore

Weaver & Jacobs Constructors, Inc.

WELBRO Building Corporation

Westcraft Builders, Inc.

Western Specialty Contractors •

Westgate, LLC •

Westinghouse Electric Co. LLC Whitaker Construction Co Inc. White Construction Co. Wilco Contracting LLC

Williams Building Company, Inc.

Wondra Construction, Inc.
Woodward Design+Build •

Wu & Associates, Inc./Design Builders & General

Co

Wurster Construction Co., Inc.
Yarussi Restoration & Cleaning LLC ●
Zaho Global Architectural Millwork ●
Zakalak Restoration Arts, LLC

Zarko Enterprises, Inc.

## ABC STEP PLATINUM MEMBERS

6 Brothers Contractors LLC A & M Drywall Construction, Inc. A.J. Kirkwood & Associates, Inc. A. J. Moore Flectric Inc. ABCO Electric, LLC ABEC Electric Company LLC Able Construction Group, Inc. Academy Construction Inc. ACB General Contractor ACE Glass Construction Corporation ACI Mechanical, Inc. Action Industries, Inc. Adams Electric Company Adler North America Services ADP Group Inc. Advantage Glass, LLC **AE Electrical Solutions** Airco Mechanical, Ltd. AirTac, LLC • Ajax Building Company, LLC Aladdin Construction Co., Inc. All County Sewer & Drain Service Inc. All Star Electric, Incorporated All State Construction, Inc. All Vinvl Fencing, LLC All-Star Plumbing Solutions, LLC Allfirst, LLC Alpha Insulation & Waterproofing, Inc. Alpha Insulation and Waterproofing, Inc. Alpha Mechanical, LLC Ameray Solar Inc. American Boiler & Mechanical American Constructors American Environmental Group, LTD American Insulation and Scaffolding American Mechanical, Inc. American Plumbing Contractors Americanne Rentals AMP Quality Energy Services

Amteck, LLC • Anderson Environmental Contracting LLC ANS Construction LLC **Applied Construction Solutions** Architectural Metals, Inc. Ard Contracting, Inc. Arista Renovation, Inc. Ark Wrecking Co. of Oklahoma, Inc. Arrow Construction Resources Arte Contractors LLC Ashmen Installation Inc. Associated Scaffolding Atlanta Trading and Engineering Consulting LLC Atlantic Restoration & Waterproofing, Inc. AUI. Inc. Automatic Door Systems LLC Avalon Bay Communities, Inc. avb AVI-SPLLLC Babl Bailev-Harris Construction Co., Inc. Baker Construction & Development, Inc. Bald Hill Builders, LLC Bay Area High Reach, Inc. Bay Area Lightworks, Inc. Bay Tech Engineering, Inc. Bayland Buildings, Inc. BCI, Inc. D/B/A Butler Company Benaka Inc Bender Wasenmiller Custom Builders, Inc. Bentlev Builders LLC Bergelectric Corp Bergen Fence LLC Best Electric BF Jov. LLC **BGD Contracting LLC** Bi-Con Services, Inc.

Big D Metalworks

Billy Contracting & Restoration, Inc. Birdsong Construction Co., Inc. Black Rose Welding LLC Blackwood of DC, LLC Blue World Construction Inc. Bob Anderson Builders, Inc. Bob's Metals, Inc. Bonnette, Page & Stone Corp. **Bowman Constructors** Bracken Companies Brazos Masonry Brechbill & Helman Const. Co., Inc. **Brent Scarbrough & Company** Brislin, Inc. Broadmoor, LLC BT Partitions Inc. Buist Buterick Bulkheading, Inc. Butler Balancing Co., Inc. C & C Electric Inc. C & K Services, Inc. C-Sharpe Co., LLC C. Davis Electric Co., Inc. C. S. Beatty Construction, Inc. • C.M. High, Inc. C.M. Richev Electrical Contractors, Inc. C.O. Falter Construction Corp. Cal's Roofing LLC Callahan Construction Managers CAM Industrial Solutions, LLC **Campbell Plumbing & Mechanical Contractors** Southeast, Inc. Camtek, Inc. Cantera Concrete Company LLC Canyon Contracting, Inc. CAP Innovative Design, LLC Capital Coating Capital Industries CarolinaPower

Carroll Daniel Construction Cascade Integration Inc. Cassa Commercial Electric, Inc. Cavan Construction Co. Inc. **CB&I Storage Tank Solutions** Centennial Contractors Enterprises, Inc. Centrifugal Lining, Inc. Century Construction Group, Inc. Century Electric Century Fire Protection Champion Electric, Inc. Chesapeake Contracting Group Chesapeake Controls, Inc. Chiach1 Builders **Choate Construction Company** Christian Brothers Mechanical Services Inc. City Elevator Service LLC Clouse Construction Corp. • CMG of Faston CNC Foundations Inc. CNN Flectrical Inc Coakley & Williams Construction Coastal Heating & Air Conditioning Co., Inc. Coastal Technical Sales, Inc. Cole Roofing Company, Inc. Collins Construction and Company, LLC Collis Roofing Colonial Electric Company, LLC Complete Mechanical Services, LLC Comprehensive Energy Services, Inc. Concrete & Materials Placement Conewago Enterprises, Inc. Conewago Manufacturing, LLC Consolidated Contracting Solutions, LLC Converse Conditioned Air. Inc. Cook Engineering, Inc. Cooper Construction Co., Inc. Coppola Services Inc. Corcoran Glass And Paint

"We participate in STEP, and we have found great deal of value in self-reflection about what our safety program is made of. ABC also helps us forge a better relationship with OSHA because we bring them to our jobsites voluntarily for inspections every year, and those inspections go well time and time again. That's a testament to what we have learned from ABC and from framing our safety program around the STEP process."

—Joel Loes, Executive Vice President, Klinger Constructors STEP Gold

"The future of our industry depends on a great safety program. STEP helps ABC members see what is possible and achieve greatness! That means greatness for their employees and their families, along with company growth and a reputation for excellence. We should all strive to be great!"

> —Heidi Gerke, Safety Director ABC Inland Pacific Chapter

"We have employees who are highly involved with the ABC STEP program. As a general contractor in construction, safety is at the top of our list every day."

> —Chris Baca, CEO, Enterprise Builders Corp. STEP Bronze

Core Glazing Solutions, LLC Core Tech International Cornerstone Masonry Construction Correct Electric, Inc. Coverflex Manufacturing Inc. Crossland Heavy Contractors, Inc. Crowder Construction Company Crux Subsurface, Inc. CS Frickson CSI Construction Inc. Cummings Electrical, Inc. Custom Aire, Inc. Cyncal Steel Fabricators D.F. Gemmill Inc. D.J. Wagner Heating & Air Conditioning D'Flia Flectric Inc D'Onofrio General Contractors Corp. Dahmer Contracting Group Damuth Trane **Danis Construction** Danos David Crowell Flectric Inc. David Tucker Construction LLC DAVIS Construction • Davis Schueller Inc. Deacon Construction, LLC. Del Rio Enterprises, Inc. Delaware Elevator, Inc. Dennis Flectric Inc. DenTech Industrial Develop Builders DexKo Construction Services DHE Plumbing & Mechanical LLC Dilling Group, Inc. Direct Scaffold DiSabatino Construction Company DJ's Painting Local, Inc. Doggett Concrete Construction

Donohoe Construction Company

Donovan Brothers, Inc.

DRYCO DT Specialized Services Dunn Building Company, LLC Dunn Construction Company, Inc. Durr Heavy Construction, LLC DynaTen Corporation E-Z Painting, Inc. F.F. Reed East Coast, LLC E.W. Tompkins Company, Inc. Eagle Fire Inc. East Coast Plumbing and HVAC, Inc. Eastec, Inc. Fastern Flevator Service & Sales Co. Eastern Heating & Cooling, Inc. Easy Does It Drywall, Inc. Econolite Systems, Inc. Ecoservices, LLC Edifice LLC Edward Kurth & Sons, Inc. • Edwards Plumbing, Inc. Eldeco, Incorporated Elm Electrical, Inc. **EMCOR Services New England Mechanical Emergent Wireless Solutions** Emery Sapp & Sons, Inc. Empowered Electric **Endurance Sports Floors LLC Engasser Construction Corp** Enhanced Electric Services Inc. Ennis Electric Co., Inc. Enterprise Solutions **EnviroControl Systems Environmental Systems Corporation of** Huntsville EnviroTrac Ltd •

Drillcore LLC

Drees Heating & Plumbing, Inc. Esposito Industries, LLC **Evans General Contractors Evergreen Innovation Group LCC** Everon Exceed Safety LLC Excellco Coating, Inc. Extreme Construction Inc. F.G. Rayburn Mason Contractors. Inc. Facility Solutions Group (FSG) Austin Fallproof Systems LLC FaverGrav • FCI Constructors, Inc. Ferguson Trenching Co., Inc. Ferrer Mechanical & Flectrical Services Inc. Finfrock Construction, LLC FireTron Fisher Sand & Gravel Co. Inc. Flagstar Construction Company, Inc. Flame On, Inc. Flex-Erect Fly & Form Concrete Structures, Inc. Flynn Brothers Contracting, Inc. Flynn Companies Flynn Construction, Inc. Flyway Excavating, Inc. Force Corporation Fordice Construction Company Forgen Fortis General Construtcion Inc. Four C's Construction Frank J. Rvan & Sons. Inc. Fureigh Electric, LLC G-Force Waterproofing & Restoration, LLC G. C. Dynatech Construction, LLC Galia Construction Inc. Garber Flectrical Contractors Inc. Garrison Steel Fabricators **Epic Access Solutions** GarVin Construction, Inc. Frhardt Construction Co. GB Shades Erland Construction, Inc. Geiter Done of WNY

### STEP PLATINUM MEMBERS (cont.)

Gene Frederickson Trucking & Excavating, Inc. George Koustas Painting, LLC Gerald Nell Inc. Gillespie Roofing, Inc. **GKS Electric** Gorski Engineering, Inc. GR Electric, LLC • Grady Excavating, Inc. Green Country Interiors, Inc. Green Leaf Construction LLC • Green Mechanical Construction, Inc. Greenhut Construction Company, Inc. GreenSpark Solar Greenwood Abatement Consultants, Inc. Gregory Construction **Greiner Electric** Grunley Construction Company, Inc. GSL Electric, Inc. Gypsum Systems, LLC H&H Door Company H & S Services LLC H. Lamm Industries, Inc. H&S Industrial, A Viocity Company H5 Electric, Inc. Hamanaka Painting Co., Inc. Harbor Roofing and Contracting, Inc. Hartford South, LLC Harvey W. Hottel, Inc. Harvey-Cleary Builders Hayden Power Group Hear Construction Inc. Hensel Phelps **HGC** Construction Co. High Performance Systems Corp HighPoint Electric, Inc. Hinson Electric, Incorporated Hometown Mechanical Horizon Construction Group, Inc. Hourigan **HRGM** Corporation

**HST Construction** hth companies, inc. Hypower LLC Icenogle Construction Management, Inc. ICI Flooring Inc. Ickler Electric **Ideal Construction Company** IES Commercial, Inc. Innovative Construction Solutions Insituform Technologies Integrated Construction Ent., Inc. Integrated Technical Systems, Inc. Integrity Environmental Solutions, LLC Interstate Contracting and Restoration Interstates Iron Hills Construction Co Inc. Ivey Mechanical – MBU Ivey Mechanical Company, LLC J & M Steel Solutions, Inc. J. L. Roberts Mechanical Contracting • J. Louis Crum Corp. • J.E. Abercrombie, Inc. JAMCo, Inc. James Lane Mechanical Jarrett Construction Services, Inc. JCM Associates, Inc. JD General Construction, Inc. Jersey Firestop, LLC Jesse Stutts, Inc. JGM Fabricators & Constructors LLC JGR Construction, Inc. Jhonatan Trucking LLC JJID. Inc. John Buchan Homes Johnny On the Spot, LLC Jones Painting Jones Valley Fabrication Joseph Construction Co., Inc. Joseph Tavone Incorporated

K.C. Charles, Inc.

K.E.V. Services LLC Kaplan Construction Kappa Construction Corp. KARZA CONSTRUCTION LLC Kast Construction Company, LLC Kaufman Lynn Construction KBD Group (Kajima Building & Design Group, Inc.) **Keen Project Solutions** Kencor Elevator Systems, Inc. KENPAT Keystone Sports Construction • Killian Construction Co./KCC Contractor, Inc. Kilowatt Electric Co. Kitchell Contractors, Inc. Klebs Mechanical, Inc. Klinger Companies/Younglove Construction, L.L.C. Klover Knight Const. & Supply, Inc. **Knobelsdorff Enterprises** Koppers Railroad Structures, Inc. Kronenberger & Sons Restoration, LLC KS Industrial Painting KS Plumbing, Inc. Kusant Electric, Inc. L P Roofing, LLC L.D. Strobel Co., Inc. Landis Construction Landover Cooling Tower Service, Inc. Laser Concrete Laser Electric, Inc. LEAD Staffing Lee Company Lee Contracting, Inc. Lee Lewis Construction Lee Mechanical Contractors, Inc. Leeding Builders Group Live Oak Construction Locke Solutions Precast Division

Long Fence Company, Inc. Longhorn Construction Services, Inc. Lowcountry Technologies LLC Lowder Electric & Construction Corp Lueder Construction Company M. E. Wood Construction, LLC M&M Energy Solutions, Inc. M&M Lawn Services LLC Maary Waterproofing, Inc. Madden Industrial Craftsmen, Inc. Mader Southeast MAG Insulation, Inc. MALEK, INC. Manganaro Midatlantic, LLC Marathon Electrical Contractors, LLC. Marker, Inc. Martin Concrete Construction, Inc. Martin Roofing Services, Inc. Martin-Harris Construction Matrix Electric Contractors, Inc. McCartney Industries, LLC McCormick Construction Company McInnis Construction, LLC MEC General Contractors Mechanical Contractors, Incorporated Mechanical Preservation Associates, Inc. Mechanical Services of Central Florida, Inc. Medford Wellington Service Co., Inc. MEI Rigging & Crating MEP Holdings, Inc. Metals Treatment Technologies, LLC Methuen Construction Co., Inc. Metropolitan Contracting Co., LLC MF Builders LLC Michael F. Ronca & Sons, Inc. Middlebury Electric, Inc. Milherst Construction, Inc. Mill Creek Residential Miller & Long Co., Inc. Miller Construction Company

MJM Masonry, Inc.

Modern Plumbing Industries, Inc.

Modesto Executive Electric, Inc.

Modular Electric, Inc.

Moon Construction Services, Inc.

Moore Erection, L.P.

Morgan's Constructive Solutions, LLC

MSA Contracting, LLC MTech Mechanical

Multi-Weld Services, Inc.

Murray Drywall & Insulation of Texas, Inc.

MVE Group

Myco Mechanical, Inc. 
N-RG Cladding, LLC
N-S Giles Foundations Inc.

N. S. Glies Foulidation

Nabholz

Narum Concrete Construction, Inc.

**Nations Roof** 

Network Interiors, Inc. New Jersey Overhead Door New Roc Contracting Corp.

Newton Building & Development, LLC

Nickerson NY, LLC •

Nickle Electrical Companies

Niles Plant Services

Niram, Inc.

Nordic Industries, Inc.

North American Mechanical, Inc.

Northeast Builders Inc.

Northeast Roof Maintenance, Inc.
Northeastern Interior Services, LLC.

Nova Group, Inc.

Oelrich Construction, Inc.
Oil Capital Electric, LLC

Old Dominion Coatings, LLC 
Old Dominion Mechanical, LLC

OM Heating and Air Conditioning, LLC

Oregon Climate Tech •

Orly Building Solutions, Inc. dba Orly Co., Inc.

Overland Constructors, Inc.

Oz Steel Inc.

P & C Roofing, Inc. P. Cipollini, Inc.

Pacific Federal Management, Inc.

Pacific Northwest Masonry and Design LLC

Pacific Window Systems, Inc.

Painting By Pearce
PALA-Interstate LLC

Paramount Facility Management Solutions

Parking Lot Services, LLC
Partner Contracting, LLC ●
Pat Williams Construction
Paul Otto Building Company

PBC Group LLC

PCL Construction Services, Inc.
PCL Industrial Services, Inc.

PDS Engineering & Construction, Inc.

Penhall Company

Peninsular Mechanical Contractors, Inc.

Penn Valley Constructors, LLC
Perrier Esquerre Contractors, LLC

Pete King Corp.

Phoenix Electric Company

Picerno-Giordano Construction, LLC

Pillar Construction, Inc.
Pincus Elevator Company, Inc.
PKG Contracting, Inc.
Polick Construction LLC

Post Brothers

Power & Construction Group, Inc.

Power Design, Inc.
Power Electric Co.

Power Lighting & More Electric Company LLC

Power Solutions Group, Inc Power Up Elevator LLC PowerWorks Electric •

Prayosha GMC
Precision Concrete Construction Inc.

Premier Safety LLC

Preziosi Construction Corp.

Pride Electric, LLC 
Prism Electric, Inc.

Prospect Waterproofing Co.
PSP Construction Inc.

Quality Electrical Construction Quality Erectors & Sheeters, Inc.

Quality Glass Co., Inc. •

Quality Sheet Metal & Welding, Inc.

R and G

R. J. Grondin & Sons R. W. Murray Co.

R.H. White Construction Co., Inc.

R.S. Phillips Steel, LLC

Rabren General Contractors 

Radec Electric Corporation

Rain For Rent

Rampart Enterprises, Inc Randall Family of Companies Randazzo Enterprises, Inc. Ready Mix USA ●

Reagan Marine Construction LLC

**RECO Construction** 

Red River Construction LLC •

Redhawk Group ●
RedZone Robotics, Inc.
Regency NW Construction, Inc.
Register Roofing & Sheet Metal. Inc.

Reliant Drywall, Inc. Remedia LLC

Republic Refrigeration, Incorporated

Retro Insulation
Rex Moore
Right Elevator
Ritsema Associates
Rives Construction Co. Inc.

RK Electric, Inc.
RNA Services LLC 
RNR Contractors, Inc.
Robins & Morton

Robinson Electric Co., Inc.

Rock Spring Contracting, LLC
Rockford Construction Co.

Rodda Electric, Inc. Rodgers Builders

Roger's Paving Contracting Inc.

Rogers Group, Inc.

Rolling Plains Construction, Inc.

Romax Group Inc Royal Construction, Inc. Royal Electric Company

Rubbercycle LLC

Rudick Construction Group Runnebohm Construction Co.

**Russell Construction** 

RW Mundhenk Outdoor Design Inc.

Rybicki Construction LLC S & T Windows LLC

S. I. Goldman Company, Inc.

S. W. Funk Industrial Contractors, Inc.

Saber Power Services

Safety Improvements, LLC Safeway Contracting, Inc.

Safeway Electric Salinas Valley Electric Salon Interiors, Inc.

Samna Construction & Steel Fabrication Limited

Liability Co

Sampson Construction Co., Inc SANAIR Indoor Air Quality SBAY Construction Inc. Scaffold Resource, LLC • Scaffolding Solutions, LLC

SCC Electric, Inc.

Schlouch Incorporated Sealevel Construction, Inc.
Sears Contract, Incorporated
Seif Construction & Trading LLC

Selective Masonry, Inc Serg Painting LLC

Service Complete Electric, Incorporated

Service Unlimited, Inc.

Servpro of Woodbury/Deptford Sevan Multi-Site Solutions

Shapiro & Duncan, Inc.

Shaw Brothers Construction, Inc.

Shaw Electric, Inc.

Shore Communications

ShureLine Construction, Inc.

Sierra Valley Painting, Inc

Simonson Construction Services, Inc.

Skycore Builders, Inc.

Skyline Steel Fabricators & Erectors, LLC

Slate Roof Professionals Slater & Son, Inc.

Sluss+Padgett

Sobie Co., Inc.

Sobieski Mechanical Contractors, Inc.

Sollmann Electric Co.

Southeastern Mechanical, Inc.

Southern Mechanical Contractors, Inc.

Southern Wall Systems II • Southland Concrete Corp.

Sovereign Consulting Inc.

Spacecon Specialty Contractors, LLC

Spark Contractors
Spear D Construction

Specialized Electric Of WI, Inc.
Sports & Tennis Construction LLC

Sprinklermatic

SR Construction Inc.

SR Trident, Inc.

Staker Parson Materials & Construction

Stanley & Orke, Inc.

Starr Electric
Steel Clad

Steele Foundation, LLC
Stelco Electric, LLC

Stewart Electric Co., Inc.

Stewart Iron Works
Stone Building Company

Suburban Enterprises, Inc.

Suburban Glass & Mirror of Ridgewood Inc.

Supreme Structures, Inc.

T.W. Frierson Contractor, Inc.

T&W Corporation
Tarlton and Son Inc.

TBS Contractors
TEAM Construction, LLC.

**Technotime Business Solutions LLC** 

Tecta America Zero Company

Ted Turner Company, Inc. TEEL Construction, Inc.

Temporary Wall Systems Hartford

TEO Technologies, Inc.

Terrasmart

The Anderson Co., LLC
The Bouma Corporation

The CBR Group

The Cherokee 8A Group Inc.

The Circle Group

The Edgewood Company, Inc.

The Essex Group
The Highland Group

The MacKenzie Companies

The Tri-M Group, LLC

The Wakefield Corporation •

The Weitz Company
Thermal Concepts, LLC.
Thermal Insulation, Inc.

Thesis Painting, Inc.
Tiny's Construction, LLC

Titan Construction & Engineering Services

Corporation

TLC Construction Contract Services, Inc.

TMG Construction Corp. 
Traffic Control Services
Trinity Contractors LLC
Trinity Subsurface, LLC

Trio Electric

**Triton Construction Company** 

TST Tactical Defense Solution, Inc. Dba TST

Roofing & Glazing and Tidewater Development

Services

Tucciarone Plumbing • Tull Brothers, Inc.

United Roofing Solutions

USA Building Maintenance Inc. 
V.O. Brothers Mechanical, LLC

**V&R** Roofing

Valcom Enterprises, Inc. 

Valley Electrical Contractors, Inc.

•

Vasko Electric, Inc.

Vertical Transportation Experts Viking Seal Coating & Paving LLC Vision Electric & Plumbing, LLC Vital Mechanical Service

VMS Construction Company W.D.S. Construction, Inc. ● W.M. Schlosser Company, Inc.

W.M. Schultz Construction Wagman Construction, Inc.
Wakeland Electric, Inc.
Walker & Company, Inc.
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Wallace Construction

Wallace Steel • Wallworks, Inc.

Wanzek Construction, Inc. Watson Electrical Construction

Watts Electric Company Way Mechanical

WCS Construction, LLC Weld-Done Welding, Inc. ●

West Coast Air Conditioning Co. Inc. Western Engineering Contractors, Inc.

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# **Glossary of Common Terms**

**ABC** – Associated Builders and Contractors, a construction trade association representing more than 23,000 merit shop contractors and affiliated firms nationwide.

Accredited Quality Contractor – ABC's credential recognizing members' commitment to corporate responsibility in quality, safety, talent management, education and community relations.

**BLS** – U.S. Bureau of Labor Statistics, a federal agency responsible for providing statistical analysis on workplace injuries, illnesses and fatalities. Operates under the scope of the U.S. Department of Labor.

**CCDAFW** – Construction Coalition for a Drugand Alcohol-Free Workplace, established in 2012 by construction trade associations to develop resources in the campaign to eliminate substance abuse in the industry.

DART – Days Away, Restricted or Transferred rate. Measures the number of cases per 100 full-time employees where an injury or illness causes an employee to be restricted or transferred based on inability to perform normal job functions.

**Disrupted Life/Lives** – Nonstatistical term used to describe the impact on the employee, friends and family when a life has been disrupted because of

an injury suffered during work hours.

EMR – The Experience Modification Rate or "mod factor." Calculation normally performed by the insurance industry (National Council on Compensation Insurance or state-level agency) reflecting percentage of workers' compensation payouts by a company compared to a company of similar size and type.

FTE – Full-time employee as defined by BLS and captured on a company's OSHA Form 300A, which tracks the number of full-time employees that a company employs in the course of a calendar year.

**Good Catch** – The recognition and correction of a hazardous condition or event that, if it occurred, would likely not cause death, serious physical harm or extensive property damage.

**Leading Indicators** – A measure preceding or indicating a future event that is used to drive and measure activities carried out to prevent and control injury, such as safety training, new hire health and safety orientation and top management engagement.

Lost Life/Lives – Nonstatistical term used to describe a fatality caused by an injury suffered during work hours and the long-term impact, beyond the lost life, on family, friends and colleagues.

**New Hire Safety Orientation** – Amount of time, in minutes, that a company devotes to covering safety-related topics during orientation for all new employees.

OSHA – The Occupational Safety and Health Administration, a U.S. government agency tasked with establishing workplace safety and health requirements and enforcement of existing rules. Operates under the scope of the U.S. Department of Labor.

OSHA Form 300A – The "Summary of Work-Related Injuries and Illnesses" required by OSHA for all companies with 11 or more employees. It is created using information gathered from a company's OSHA Form 300, the "Log of Work-Related Injuries and Illnesses."

**Potential Significant Event** – The recognition and correction of a hazardous condition or event that, if it occurred, would likely cause death, serious physical harm or extensive property damage.

**PPE** – Equipment worn to minimize exposure to hazards that cause serious workplace injuries and illnesses. These injuries and illnesses may result from contact with chemical, radiological, physical, electrical, mechanical or other workplace hazards.

#### Planning for Project Health and Safety -

Evaluating safety, quality and efficiency processes to eliminate hazards and accident potential during the identification of potential projects. Continuing that process in the estimating, pre-bid planning, bidding, sourcing, permitting, staging, jobsite evaluations, jobsite management planning, jobspecific training and repeating the process for any work order changes or job scope/plan revisions.

Resources for Safety – Funds, time, personnel, equipment, supplies, etc., are regularly budgeted and invested, and the return on safety investment (actual or projected) is tracked to evaluate the effectiveness of resource allocation and to guide future expenditure decisions.

Safety Inspections – A formal process to visually analyze and document jobsite conditions and worker behavior in relation to safety. Generally these are performed utilizing a checklist so the good conditions and behaviors are documented as well as the ones that need to be corrected. Deficiencies that need to be corrected are assigned if they cannot be corrected immediately. Corrective action is documented.

Safety Program Performance Review – Key safety leaders monitor performance and progress, verify the program is implemented and operating as designed, correct program shortcomings and identify opportunities to improve.

STEP – ABC's health and safety management system, created in 1989 to gather data related to member safety performance and to evaluate the effectiveness of health and safety programs based on the key components of industry-leading safety programs.

#### **Substance Abuse Prevention Programs -**

Programs designed to reduce incidents that include strict rules regarding drug and alcohol use, supervisor training, recordkeeping and active enforcement. Robust substance abuse prevention programs have an employee assistance program, education on substance abuse prevention and may include drug and alcohol testing.

Task-Specific Safety Process – A formal method to analyze the work to be done, assess hazards that may be encountered and identify controls to eliminate the hazards completely or at least keep them away from workers. These include job hazard analysis, activity hazard analysis, pre-task planning, safety task analysis and others. This process involves establishing a work group that encourages employees to voice concerns and corrective actions to prevent an incident.

Toolbox Talks – Topic-specific, short-format training, usually conducted before the workday or during lunch breaks, aimed at crews and site employees to educate on specific safety and health topics, hazards, policies and procedures.

Top Management Engagement – The owner/
CEO is a direct and active participant in the
safety program, instilling personal accountability
for safety throughout the company. This leader
tracks and reviews safety goals, solicits feedback
and seeks ways to improve the safety program,
commits necessary resources and integrates
safety into performance appraisals.

**Top Performers** – ABC's annual ranking of contractor members that build long-lasting, high-quality construction projects, based on work hours. Visit abc.org/topperformers to learn more.

**Trailing Indicators –** Metrics used to measure safety performance based on historical data (e.g., incident rate, DART, etc.).

TRIR – Total Recordable Incident Rate. Measures the number of cases per 100 full-time employees where an injury or illness caused a loss of life or a situation resulting in an employee being unable to work (days away), restricted or transferred based on inability to perform normal job functions, or any other injury that falls under OSHA's definition of a recordable incident.

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—Frank Mannarino General Manager, DEWALT

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440 First St. NW, Suite 200 Washington, DC 20001

For more information, contact:

Joe Xavier
ABC Senior Director, Health and Safety xavier@abc.org

